Transformation

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One year ago, *Journal of Oncology Practice (JOP)* and *American Journal of Managed Care (AJMC)* joined efforts to highlight work focusing on issues affecting payers and providers. The two journals share a desire to offer readers informed perspectives and data-oriented work. Such information informs policy makers and providers, ultimately leading to better clinical decisions and improved access to quality care. Our first effort was received well by our respective audiences; hence, we reprised the request for authors to submit work with the same focus. We received twice as many submissions, which underlines the interest in understanding the complex relationship between those who pay for oncology health services and those who provide it.

Sharpening attention on this topic is the tension between the desire for high-quality, accessible health care and the reality that our current health care system is not able to fulfill this desire at a cost that society is able to pay. Indeed, there is a growing awareness that health care delivery needs to focus on what truly matters to the patient, trimming away detritus that benefits only the provider or the payer. The terminology that describes these efforts has become cliché in current policy discourse—value-based purchasing, episode of care payment, bundling, patient-centered medical homes, accountable care organization, among others. The foundational hope behind all of these change efforts is to reform how we pay for care.

Another term that has joined current jargon describing change is “practice transformation.” Transformation conjures the vision of the dramatic transition of a larva to the beauty of a butterfly. Indeed, such dramatic evolution will be required of practices as they adapt to new payment models. Yet, this is not all about money. The sustenance of change at a patient-care level is the physician satisfaction of receiving feedback of definable improvements in care. The perspective pieces in this issue by Bosserman et al and Sprandio describe such changes in their practice transformational efforts, seeing measured enhancements in patient care and realizing a more beautiful practice. One suspects that most successful change efforts will be driven by dedicated physicians who chafe at current systems. Yet, as illustrated by these two authors, the only path that will drive these changes requires partnering with payers to jointly define success in patient-centered terms.

AJMC is an independent, peer-reviewed forum for the dissemination of research relating to clinical, economic, and policy aspects of financing and delivering efficient and high-quality health care. Circulating to approximately 47,000 individuals with important decision-making responsibilities that affect the

access to and use of health care resources, *AJMC* includes in its readership medical directors, pharmacy and therapeutics committee members, pharmacy directors, physicians, corporate benefits managers, and other health care professionals across six market segments: health maintenance organizations/preferred provider organizations/integrated health care organizations, hospitals, long-term care, pharmacy benefit managers, Veterans Affairs/government, and employers.

JOP, the newer of the American Society of Clinical Oncology's two research journals, provides oncology professionals with information to enhance practice efficiency and promote high-quality patient care. The Journal aspires to become the authoritative resource on clinical and administrative management for practicing oncologists by including peer-reviewed original research, feature articles, and section columns on issues pertinent to daily practice operations. *JOP* is available to the American Society of Clinical Oncology's worldwide membership of more than 30,000, which comprises clinical oncologists from all oncology disciplines and subspecialties, physicians and health care professionals participating in approved oncology training programs, oncology nurses, and other health care practitioners with a predominant interest in oncology.

The Editors appreciate authors who submitted their work in response to the call for papers and the efforts of the publication staff at *AJMC* and *JOP* for again making this issue a reality. We invite readers to send comments to jopeditorsdesk@asco.org. We wish you good reading.

Authors' Disclosures of Potential Conflicts of Interest

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